ROYAL IHC
PRESEN TATION

Bureau Veritas Investor Days

Arjan Klijnsoon  -  Executive Director Shipbuilding
Want to find out more? Go to the slide 'Video instructions – YouTube links', open this slide in presentation mode and click on the preferred link.

TITLES and SUBTILES always need to be written in full capitals. Do not use lowercase.
ABOUT IHC > THIS IS IHC

INTERNATIONAL FABRICATOR

INDUSTRIAL INTEGRATOR

TECHNOLOGY INNOVATOR.
MISSION
Royal IHC designs, builds and maintains innovative equipment and vessels, working from sea level to ocean floor, for maritime service providers in the offshore, dredging and mining industries. We sell or rent, vessels, equipment and services either separately, or in combination.

VISION
• To be acknowledged by our customers as the leading, innovative total service supplier, enabling them to outperform their markets by providing top-level equipment that guarantees the best performance at competitive prices
• To deliver our products and services efficiently and reliably while respecting the 3Ps: people, planet and profit.

KEY VALUES
• Partnership
• Commitment
• Result-driven
• Innovation
• Craftsmanship

ABOUT IHC > COMPANY PROFILE

PEOPLE
• About 2,800 employees
• 600 employed international
• In 36 locations worldwide
• 36% with a higher education or university degree

PROJECTS
• Delivered 150 projects > €50 million since 2000
• Delivered 2350 projects < €50 million since 2000
• Delivered 2500+ vessels

FINANCIAL 2015
• Turnover €1,161.3 million
• EBITDA €84.8 million
ABOUT IHC > HISTORY
ABOUT IHC > WORLDWIDE

THE NETHERLANDS
APELDOORN
HARDINXVELD - GIESSENDAM
ALPHEN AAN DEN RIJN
SLIEDRECHT
DELT
ROTTERDAM
KRIMPEN AAN DEN IJSSEL
CAPELLE AAN DEN IJSSEL
GOES
KINDERDIJK
RAAMSDONKSVEER

HOUSETON, TX
BOUGAARD, LA
JUJUIN
RIO DE JANEIRO
NEWCASTLE
PORT OF BLUTH
BLANDFORD FORUM
VERSEYERIE
LAGOS
CAPE TOWN
RIJSA
KOHAMATO
MCDONALD
DUBAI
DUBAI
JOHOR BARU
SINGAPORE
GUANGZHOU
TOKYO
BEIJING
SYDNEY
WAY OF WORKING
We set stringent uniform SHEQ-CSR policies on Integrated Health Management and Personal Protective Equipment. SHE is integrated in Performance Management cycles.
We address risks to safely execute our operations by performing centrally coordinated RI&E’s for each of our activities, HAZID/TRA’s for high-risk operations and LMRA’s.
We are perseverant about data-driven decision making by boosting incident and accident reporting, performing RCA and by sharing trend analysis, transparently provided to all.

CULTURE
We foster SHE awareness and build our SHE culture together. Hearts and Minds workshops, LTI reduction workgroups, Week of Safe and Healthy working and new release of SHE Introduction, Visitor SHE Booklet and regular release of Safety Alerts are ample examples that successfully contributed to further engrain SHE into our daily routines.

REGULATIONS
We manage compliance to rules and regulations and improve our performance continuously by Audits, centralized Action Tracking, Compliance Tool, Toxic Dangerous Substances Software and OHSAS18001 & ISO14001 Management System standards.

TRAINING
Together with Royal IHC Academy we support the development of competencies of our personnel by providing prescribed training on VCA, Toolbox Meetings, Dangerous Goods Handling, Safe Lifting and Hoisting, Forklift Driving and the role of Prevention Coordinator.

LEADERSHIP
Our leaders acknowledge the importance of Sustainable Employability and re-integration.
We plan for the best but prepare for the worst: Crisis Management Team appointed.
We continue our joint course in 2017 together with our internal-& external stakeholders.
ABOUT IHC > CORPORATE SOCIAL RESPONSIBILITY

SUSTAINABLE ENTREPRENEURSHIP
- innovation
- chain responsibility
- good governance

SOCIAL RESPONSIBILITY
- human rights & labour practices
- health & safety
- training & education
- IHC Merwede Foundation

ENVIRONMENTAL ACCOUNTABILITY
- research into the environmental impact of dredging, offshore and mining operations
- optimisation of fuel consumption and emission reduction
- mitigation of underwater noise
- reduction of turbidity.
ABOUT IHC > DESIGN PRINCIPLES

SAFETY  EFFICIENCY  INTEGRATED DESIGN  COMFORT
PORTFOLIO
- Standard and Custom-built Hopper Dredgers
- Custom-build Cutter Suction Dredgers
- IHC Beaver® Cutter Suction Dredgers
- Mechanical Dredging Equipment
- Dredge Line Components
- Dredging Systems & Automation
PORTFOLIO
• Pipelay and Cablelay
• Foundation & Installation Equipment
• Module Handling & Well Intervention
• Diving & Hyperbaric
• FPU Mooring & Offloading
• Offshore Support
• Seabed Intervention
• Heavy Lift & Windfarm Installation
• Subsea Equipment
PORTFOLIO
• Dredge Mining Equipment
• Marine Mining Equipment & Vessels
• Minerals Processing
• Mining Advisory Services
ABOUT IHC > IHC SERVICES

INCREASE UPTIME
Maintenance Support
Repairs & Docking Management
Parts & Logistics

IMPROVE PERFORMANCE
Renovations & Engineering
Training
Consultancy

EASE FINANCING
Rental
Extended Warranty
Financial Solutions
5x 550t FLEXIBLE PIPELAY VESSEL
CLIENT: SAPURAKENCANA, BRAZIL
KEY PROJECTS > HOPPER DREDGING

3500m² & 8000 m² LNG HOPPER DREDGER
CLIENT: DEME, BELGIUM
KEY PROJECTS > HOPPER DREDGING

2700m² EASYDREDGE® STANDARD HOPPER
CLIENT: DASA, ARGENTINA
KEY PROJECTS > CUTTER DREDGING

STANDARD IHC BEAVER® CUTTER DREDGE
CLIENT: VARIOUS, WORLDWIDE
KEY PROJECTS > CUTTER DREDGING

24,702KW CUTTER SUCTION DREDGE
CLIENT: VAN OORD, NETHERLANDS
COMPACT SUBSEA SEPARATION SYSTEM

CLIENT: NON-DISCLOSED
KEY PROJECTS > SEABED INTERVENTION

HI-TRAQ INTER ARRAY CABLE TRENCHER
CLIENT: NON-DISCLOSED
KEY PROJECTS > MODULE HANDLING

150t MODULE HANDLING SYSTEM
CLIENT: HELIX WELL OPS, UK
KEY PROJECTS > FPU MOORING & OFFLOADING

MV26 TANDEM OFFLOADING SYSTEM
CLIENT: MODEC, BRAZIL
KEY PROJECTS ➤ ARCHITECTURAL STEEL

SHADE STRUCTURES THE PARK LAS VEGAS
CLIENT: MGM, UNITED STATES
Want to find out more? Go to the slide ‘Video instructions – YouTube links’, open this slide in presentation mode and click on the preferred link.

TITLES and SUBTLES always need to be written in full capitals. Do not use lowercase.
This presentation contains statements related to our future business and financial performance and future events or developments involving Bureau Veritas that may constitute forward-looking statements. These statements are based on current plans and forecasts of Bureau Veritas’ management and may be identified by words such as “expect”, “forecast”, “look forward to”, “anticipate”, “intend”, “plan”, “believe”, “seek”, “estimate”, “will”, “project” or words of similar meaning.

Such forward-looking statements are by their nature subject to a number of risks, uncertainties and factors, including without limitation those described in the Document de Référence filed with the French Autorité des Marchés Financiers (“AMF”), that could cause actual results to differ from the plans, objectives and expectations expressed in such forward-looking statements.

These forward-looking statements speak only as of the date on which they are made, and Bureau Veritas undertakes no obligation, except to the extent required by law, to update or revise any of them, whether as a result of new information, future events or otherwise.
Marine market perspective

New ship orders

World fleet growth

Source: Clarksons 09/2017 (base case forecast).
One of the top players

Leading Class Societies

<table>
<thead>
<tr>
<th>Society</th>
<th>Fleet in mGT (in million gross tonnage)</th>
<th>Market Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>DNV GL</td>
<td>272</td>
<td></td>
</tr>
<tr>
<td>NKK</td>
<td>248</td>
<td></td>
</tr>
<tr>
<td>ABS</td>
<td>222</td>
<td></td>
</tr>
<tr>
<td>LR</td>
<td>202</td>
<td></td>
</tr>
<tr>
<td>BV</td>
<td>110</td>
<td></td>
</tr>
<tr>
<td>CCS</td>
<td>97</td>
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</tr>
<tr>
<td>KR</td>
<td>66</td>
<td></td>
</tr>
<tr>
<td>RINA</td>
<td>36</td>
<td></td>
</tr>
</tbody>
</table>

Bureau Veritas Marine #5 in tonnage

Steady growth of BV fleet

<table>
<thead>
<tr>
<th>Date</th>
<th>BV Fleet in mGT (in million gross tonnage)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dec 11</td>
<td>86</td>
</tr>
<tr>
<td>Dec 12</td>
<td>91</td>
</tr>
<tr>
<td>Dec 13</td>
<td>97</td>
</tr>
<tr>
<td>Dec 14</td>
<td>103</td>
</tr>
<tr>
<td>Dec 15</td>
<td>110</td>
</tr>
<tr>
<td>Dec 16</td>
<td>114</td>
</tr>
<tr>
<td>Sep 17</td>
<td>118 *</td>
</tr>
</tbody>
</table>

Average age 13.6 y

Bureau Veritas Marine #2 in NB of ships

Source: Clarksons 09/2017 (self-propelled commercial ships). Does not include non-propelled units and non-commercial units (including military ships).

* Includes non-propelled units and non-commercial units (including military ships).
Source: Bureau Veritas 09/2017 (all classed units)
A diversified fleet

Portfolio with all ship types & sizes

- Strong track record in high tech ships, including gas, containers, cruise and specialized ships

BV fleet by ship type

(In GRT)
As of 09/2017

<table>
<thead>
<tr>
<th>Ship Type</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dry bulk</td>
<td>34%</td>
</tr>
<tr>
<td>Container</td>
<td>16%</td>
</tr>
<tr>
<td>Dry cargo</td>
<td>6%</td>
</tr>
<tr>
<td>Tanker</td>
<td>21%</td>
</tr>
<tr>
<td>Gas</td>
<td>7%</td>
</tr>
<tr>
<td>Passenger</td>
<td>3%</td>
</tr>
<tr>
<td>Offshore</td>
<td>5%</td>
</tr>
<tr>
<td>Other</td>
<td>7%</td>
</tr>
</tbody>
</table>
A resilient business model

Marine & Offshore revenue breakdown

- New Construction: 40%
- In Service: 60%

Revenue and adjusted operating profit

\[(\text{In } \text{€m})\]

- 2009: 317, 99
- 2010: 314, 91
- 2011: 319, 94
- 2012: 317, 85
- 2013: 294, 78
- 2014: 324, 81
- 2015: 405, 106
- 2016: 392, 98

- Steady growth for the In Service activity balancing the New Construction volatility

(1) Adjusted Operating Profit, excluding amortization of acquisition intangibles, goodwill impairment, restructuring, acquisition and disposal-related items
Added value for ship builders

- **Global network**
  - 16 integrated technical offices
  - Design support and risk analysis

- **Large portfolio of references**
  - Full range of vessel types

- **Market leading tools**
  - VeriSTAR Project Management digital platform
  - Efficient in-house tools for design assessment

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**Case study: global service contract**

- BV class of choice for key products, incl. tugs, fast ferries, dredgers & workboats
- Pre-contract prototype approval
- Global technical and regulatory support
- Dedicated BV project organization

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22 shipyards ~ 200 new constructions per year
Added value for ship owners

- **Global network**
  - 180 survey stations
  - 12 regional marine centers

- **Wide range of services beyond classification**
  - Leverage on BV Group
  - Advisory services

- **Digitally enabled solutions**
  - New services
  - Customer experience
  - Operation savings

**Case study: maintenance optimization**

- Objectives: maintain safety, improve fleet performance & reduce cost
- BV provides VeriSTAR AIM 3D asset integrity management solution
- 3D Digital Twin + smart data processing
Leadership in LNG as fuel

A promising propulsion alternative

- Driven by environmental regulation and fuel cost
- Tankers (product, gas)
- Cruise & ferries
- Container ships
- LNG bunkering infrastructure expanding
- BV standards for gas-prepared ships
- Extension to other gas fuels (LPG, ethanol)

Orderbook for LNG fueled ships

As of August 2017

- Bureau Veritas: 35%
- Others: 65%

Investor Days December 7 & 8, 2017
Leadership in LNG as fuel

9 x 22,000 TEU Containerships
Leadership in LNG as fuel

2 + 2 World Class Cruise Ships
Full scope of services for the Offshore market

Full scope of services

For all types of assets

Marine & Offshore

Advisory Services
- Structural analysis
- Risk & safety
- Loss adjustment

3rd party Certification
- Classification
- Equipment certification
- Marine warranty survey

Inspection Services
- 2nd party procurement
- Commissioning
- NDT & Asset Integrity Management (Opex)

FPSO EGINA, delivered in August 2017
Oil & Gas Offshore market trend

Strong presence in Floating Production

Opportunities in Opex
- Verification for Safety and Environment
- Asset integrity management
- Decommissioning

Capex expenditures

Opex expenditures

Source: Douglas-Westwood 09/2017
Additional growth drivers

Regulatory pressure

► Air emissions
► Ballast water management
► Social responsibility

Demand for high value services

► Engineering
► Risk analysis
► Dynamic positioning
► Marine warranty surveys
► Loss adjustment
Innovation at the heart of our services

Hydro-structure
- Hydrodynamic
- Virtual tank test
- Whipping & springing

Risk management
- Simulation
- Risk based rules
- Alternative designs

Smartship
- Fleet performance
- Connected vessels
- Autonomous ships

4% of revenue invested in research & development (R&D)

Strategic alliances support R&D
Digital initiatives

**Operations**
- On-line scheduling
- Connected surveyor
- E-Learning

**Customer experience**
- Electronic certificates
- Apps and portal

**New services**
- Advanced surveys techniques
- 3D digital twin
  - Asset integrity management
  - 3D classification
- E-business
- Cyber services
Contracts awarded by a FSRUs owner and a NOC

Tenders ongoing with a FPSO operator and an IOC

In discussion with a NOC, an oil major, two FPSO operators and three shipowners

* NOC: National Oil Company
IOC: International Oil Company
FPSO: Floating Oil Production and Storage unit
FSRU: Floating liquefied natural gas Storage and Regasification Unit
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Using the xls template on a Windows Surface Pro

THE NEXT GENERATION OF ASSET INTEGRITY MANAGEMENT FOR COMPLEX ASSETS

REAL-TIME IOT LARGE AMOUNT OF DATA
PAID / 3D MODEL / AR BLOCKCHAIN / DASHBOARD
MACHINE LEARNING, BICONTINUOUS ANALYTICS

Collect data from sensors, drones, robots and aggregate data history
Reinforce & share information through comprehensive digital interface
Analyze inspection data, integrates regulatory & external data sources, identifies defects and recommends optimal inspection & maintenance

BUSINESS BENEFITS

SAFETY

Improve safety for your people, environment and business

EFFICIENCY

Increase operations efficiency and reduce costs

ASSET MANAGEMENT

Improve fleet management overview and assets traceability through data integrity

REPUTATION

Improve public image thanks to proactive management of risks

ACCOUNTABILITY

Prove authorities that you are doing the right thing

USER EXPERIENCE

Offer your collaborators a modern and collaborative user experience

RATIONALS

Up to 5% CAPEX SAVINGS
Up to 25% OPEREX SAVINGS

CLIENTS/PROSPECTS*

Contracts awarded by a FSRUs owner and a NOC
Tenders on-going with a FPSO operator and an IOC
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- Contracts awarded by a FSRUs owner and a NOC
- Tenders on-going with a FPSO operator and an IOC
- In discussion with a NOC, an oil major, two FPSO operators and three shipowners
Key Takeaways

► High barriers to entry

► Leading expertise and innovative services

► Resilient business model with high profitability
Commodities
Commodities Metals & Minerals Trade Video
Commodities Trade and Testing Overview

Key Facts

- Commodities - Energy, Metals, Food drive Global growth engine

- Commodity trading accounts for >30% of total international trade

- Globalised supply chain require independent TIC services to enable partners to facilitate trade and manage quality

Revenue Trends (€m)

<table>
<thead>
<tr>
<th>Year</th>
<th>2015</th>
<th>2016</th>
<th>2017e</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue Trends (€m)</td>
<td>400</td>
<td>450</td>
<td>500</td>
</tr>
</tbody>
</table>

Revenue Split

<table>
<thead>
<tr>
<th>Sector</th>
<th>2015</th>
<th>2016</th>
<th>2017e</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agri Commodities</td>
<td>14%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Minerals Trade</td>
<td>21%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Oil &amp; Petrochemicals</td>
<td>66%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Geographical Split

<table>
<thead>
<tr>
<th>Region</th>
<th>2015</th>
<th>2016</th>
<th>2017e</th>
</tr>
</thead>
<tbody>
<tr>
<td>Europe</td>
<td>25%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>North America</td>
<td>35%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Asia, Middle East &amp; Africa</td>
<td>27%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Latin America</td>
<td>13%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Commodities Mega Trends

**Electrical Vehicles**
- Cobalt, Copper & Zinc demand for EVs
- 70% increase in fuel cars by 2040

**Supply Chain**
- Increasingly complex global trade patterns

**Environment**
- Tightening of pollution and environmental controls

**Outsourcing**
- Increased outsourcing of customer QA/QC functions

**China**
- Ongoing demand for commodities remains strong

**Oil Price**
- Increase consumption of fuels

**Urbanization**
- Increase demand for steel, copper and other commodities

**Energy**
- Coal still number 1 heating source – moving towards gas and renewables

**Urban Mining**
- Global recycling seeing secondary materials feeding back into supply chain

**Population**
- Asia and Africa population and middle class growth
From Zero to 1 Billion € in 10 years

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>CCI Acquisition in Australia</td>
</tr>
<tr>
<td>2008</td>
<td>Cesmec/Geoanalytic in Chile, AMDEL in Australia</td>
</tr>
<tr>
<td>2010</td>
<td>Inspectorate – global CTD trade Acquisition</td>
</tr>
<tr>
<td>2012</td>
<td>Acme Labs in Canada</td>
</tr>
<tr>
<td>2014</td>
<td>Maxxam in Canada</td>
</tr>
<tr>
<td>2015</td>
<td>Analysts in USA</td>
</tr>
<tr>
<td>2017</td>
<td>KMA Upstream Agri Acquisition in Brazil</td>
</tr>
<tr>
<td>2017</td>
<td>Schutter Group – global Agri trade Acquisition</td>
</tr>
<tr>
<td>2017</td>
<td>Break 1 Billion € mark</td>
</tr>
</tbody>
</table>

A Strong Global Network

Global Map key
- **Green** Oil & Petrochemicals
- **Black** Agri & Fertilizers
- **Gold** Metals & Minerals
- **Red** Regional Centres

Vancouver
Houston
Rotterdam
Dubai
Singapore
Johannesburg
Perth
Santiago

Investor Days December 7 & 8, 2017
Oil & Petroleum Video
Rotterdam – European Trading Hub

Rotterdam is 9th largest global port for total volume, Number 1 in Europe

- No 1 port in world for refined oil and petrochemical volumes
- 5% global iron ore trade
- 7% global coal
- 10% global grain trade
- 130,000 vessels calling per year
- 80 refineries, plants and terminals

4 of the top 5 ports in Europe for volume – Rotterdam, Antwerp, Amsterdam, Hamburg
BV network aligned to changing demands

BV's International Network

► 125 laboratories globally
► Increasing footprint across Asia, Africa and Middle East
► 90%+ of revenues through refined products

Changing Demand for Oil Products

► Africa and Asia - Population +
► Jet Fuel – Air Travel +
► Naphtha / LPG – Chemical Production +
► Marine Diesel - +
► Asphalt – Road construction +
► Heavy Fuel Oil – Heating / Marine –
► USA / European Gasoline –
O&P – Service Portfolio Expansion

Marine Fuel
- VeriFuel - Fuel quality control on behalf of ship owners and charters
- #1 Globally in Bunker Inspections;
- High growth in Fuel Testing Program

Oil Condition Monitoring
- Used oil analysis to support maintenance in industry / heavy duty / marine / mining and power
- Global expansion
- Data, Digital and AI driven service

QA/QC Analysis
- Leverage existing O&P lab network
- Expansion of technical services across global platform
- Outsourcing driver
Investor Days December 7 & 8, 2017

Metals & Minerals Trade

Why do Clients Need BV?
► Our function is to determine how much copper / iron / coal is present
► Our data enables clients to determine value
► Our certificates of quantity and quality are key documents in international trade settlement

Sampling is Everything
► Everything starts with a good quality sample
► Any bias in the sample will affect the final result & increase the risk for our clients
► BV global technical governance

Testing Expertise
► All labs are not created equal
► BV Trade lab’s specialise in high precision commercial settlement testing
► BV labs are internally and externally accredited experts in their field
Focus on Copper

International Network

► International network of inspectors & laboratories
► Supported by Global technical governance and operations coordination

China Main Import Locations

► Chinese consumption of metals continues to drive growth
► 25% of global copper concentrate is consumed by China

China NF Concentrate Imports

TOTAL Concentrates:

- Cu
- Pb
- Zn
- NF
Urban Mining – A Growing Business for BV

E-Scrap Testing
- E-scrap one of the fastest growing secondary metal streams in the world
- Highly valuable metals now being recovered from e-waste, “urban mining”

Automotive Catalysts
- 50% of global PGM used in automotive catalysts
- High collection / recycling rates

High Precision Testing
- BV inspectors collect samples and verify weight
- BV laboratories prepare samples and analyse for Cu, Au, Ag, Pt, Pd, Rh
Investor Days December 7 & 8, 2017

Pre-Farm & On-Farm
Agri inputs / crop monitoring

Inland
Domestic logistics from farm to supply chain

Load port
Load port inspection services

Trans-shipment
Storage / blending / vessel to barge / wagon

Discharge port
Discharge services

To market
On-site inspection services at end receiver

Consumer
Food ingredients, Animal feed or industrial applications

Inspection, sampling, weight determination and testing occurs at every stage, verifying quality and quantity throughout the supply chain
Aflatoxin – Ensuring a Safe Supply Chain

What is it?

► Aflatoxin is a naturally occurring mold found in grains during excessive drought or precipitation
► If it enters the food chain it can cause serious illness such as liver damage and cancer

Where do we test?

► Testing & screening to identify cargo ‘hotspots’ carried out during loading operations
► Our Brazil operation has 400 staff & 17 offices with FOSFA & GAFTA approved testing facilities

How we add value

► Incremental samples taken from loading conveyor
► Quick 7-10 minute quantitative ‘strip tests’ detect Aflatoxin levels to 3 ppb to 100 ppb during loading
► Detection of ‘hotspots’ minimises disruption to buyer / seller
New biotechnology combined with digital Precision Ag data are delivering big increases in agricultural productivity.

Bureau Veritas is becoming a major player in the key Latin American market.

Digital data collected from crop field inspections and satellite & airborne data.

Normalized Difference Vegetation Index (NDVi) assess agronomical parameters – verified ground based inspection.

BV proprietary digital platform providing on line information of crop conditions, productivity and production volumes to clients.
Safety during site tours

SAFETY RULES DURING SITE TOURS

- Stay with your IHC guide
- Keep on the green walkways
- Use the prescribed Personal Protective Equipment
  - Helmet
  - Safety shoes
  - Safety glasses
  - Hearing protection (>80dB)
  - Orange safety jacket
- When the alarm sounds: go with your IHC guide to the muster station and wait there for further instructions
- Smoking only allowed in the designated areas
- If you see an unsafe situation, report it to your IHC guide
Safety during site tours > kinderdijk >
We wish you a safe and interesting site tour
Want to find out more? Go to the slide 'Video instructions – YouTube links', open this slide in presentation mode and click on the preferred link.

TITLES and SUBTILES always need to be written in full capitals. Do not use lowercase.